| FSC-177-B (Adjusted) | | | | 12/5/97 |
|-------------------------------|-----|--------------------|-----|--------------|
| SUBJECT: | | SALEM CTS Strategy | | |
| For the New York Metro Region | | | | |
| DISTRIBUTION: | | | | |
| <u> </u> | AVP | _X_ | KAM | X DM |
| <u>X</u> | RSM | X | AM | X RM |
| X | RBM | X | AE | X Sales Rep |
| $\frac{X}{X}$ | ROM | | | X Retail Rep |
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Objective: Communicat

Communicate Salem Response Strategy for CTS outlets on grid.

Rationale:

To meet competitive menthol discounting pressures in CTS outlets.

- You are authorized to raise the discount value on Salem up to \$3.00 as needed in CTS outlets on Grid, when you secure a supplemental carton display.
- Our objective is to match Newport and/or Kool tactic for tactic on a store-by- store basis.
- When implementing a tactic for tactic strategy, discounting should be based on like brand styles, time periods and quantities.
- It is mandatory to secure a supplemental stand alone display in order to increase discounting from the current \$1.50 EDLP strategy.
- Signage/Price Communication- It is extremely important we have highly visible pricing POS
 to communicate a special offer price. The discount should be communicated in the same
 manner as competition (i.e., Save \$, or dead net price).